

# 2023

***Time - 3 hours***

***Full Marks - 80***

*Answer all groups as per instructions.*

*Figures in the right hand margin indicate marks.*

### **GROUP – A**

1. Answer all questions and fill in the blanks as required. [1 × 12]

- (a) \_\_\_\_\_ are the ways an individual expects all people to act, when faced with a given situation.
- (b) \_\_\_\_\_ is the constellation of likes, dislikes, viewpoints, prejudices and association patterns that determines a person's view of the world.
- (c) \_\_\_\_\_ is a hypothesis concerning the nature of the objects more particularly one's judgment of the probability regarding their nature.
- (d) \_\_\_\_\_ proposes that one should act in such a way that produces the greatest goods for the greatest number of people.
- (e) The principle \_\_\_\_\_ is based on the belief that each human being is entitled to act in a certain way.

- (f) What are the four pillars of strategic thinking ?
- (e) What are the levels of strategy ?
- (d) What are the different modes of strategic decision making ?
- (c) Who are the recipients of intended ethical action ?
- (b) What is situation ethics ?
- (a) Define a good corporate citizen.

2. Answer any eight of the following questions within two to three sentences each. [2 x 8]

### GROUP - B

- (l) \_\_\_\_\_ section of Companies Act, 2013 deals with CSR.
- (k) Golden handshake is a part of \_\_\_\_\_ strategy.
- of organisational objectives.  
allocation of resources and contribution to the achievement
- (j) \_\_\_\_\_ decision is a major choice of actions concerning
- (i) What is the full form of PESTLE analysis ?
- gement, short term definite and uniform duration.
- (h) \_\_\_\_\_ is employed at and relates to lower level mana-
- (g) Policy is a \_\_\_\_\_ plan.
- of the conduct applied to the business.
- (f) \_\_\_\_\_ refers to the system of moral principles and rules

- (i) State the importance of strategy evaluation.
- (ii) When is divestment strategy adopted?
- (iii) Bring out the advantages of portfolio analysis.
- (iv) What is competition analysis?
- (v) State the nine essential components of a mission statement.
- (vi) Differentiate between policy and strategy.
- (vii) What do you mean by code of ethics?
- (viii) What are the needs for social audit?
- (ix) What are the social responsibilities of business towards shareholders?
- (x) Answer any eight of the following questions within 75 words each.  
[3 × 8]
3. Answer any eight of the following questions within 75 words each.

### GROUP - C

- (i) What do you mean by core competencies?
- (ii) What are the components of generic business strategy?
- (iii) What is a TOWS matrix?
- (iv) What are the four key strategy questions the Drivers Model answers?
- (v) What are the four key strategy questions the Drivers Model

GROUP - D

*Answer all questions within 500 words each.*

4. "There cannot be a single objective of a business. Objectives are in fact multiple and sometimes contradictory to each other." Explain. [7]

OR

Describe the importance and implication of beliefs and values for sustainable business.

5. Explain the concept, objectives and the need for social audit. [7]

OR

Discuss different ethical theories and its implementation in business.

6. "Strategy of a company is partly proactive and partly reactive." Explain. [7]

OR

Exemplify how the Environmental Analysis of an organisation is carried out ?

7. What are the different strategic alternatives before a strategist to choose from and how choice is made ? [7]

OR

Discuss the different issues in strategy implementation.